

## **ADDRESS**

**OF** 

## Brig. (Dr.) B.D. MISHRA (Retd.) HON'BLE GOVERNOR ARUNACHAL PRADESH

IN

THE NINTH SESSION

OF

SEVENTH LEGISLATIVE ASSEMBLY

ON

11<sup>th</sup> MARCH 2022

ITANAGAR ARUNACHAL PRADESH Hon'ble Speaker and Members of the Legislative Assembly,

- 1. Hon'ble members, with great pleasure, I address the Ninth Session of the Seventh Legislative Assembly of our beloved State Arunachal Pradesh. The Annual Budget Session of the Legislative Assembly assumes a great importance. Budget is not just an accounting exercise of receipts and expenditure. It is the vision of the Government for the welfare of its citizens.
- 2. This Budget is the resolve of my Government to live up to the expectations of our Citizens.
- 3. On the occasion of our 36<sup>th</sup> Statehood Day, Hon'ble Prime Minister of India, Shri Narendra Modi ji, while offering his best wishes, assured us to transform Arunachal Pradesh into a major gateway to South East Asia. I am confident that our double engine Government, with visionary Prime Minister Shri Narendra Modi ji at the Centre and our dynamic Chief Minister Shri Pema Khandu ji at the State, will emerge as the fulcrum for 'Act East' policy of Government of India.
- 4. I also take this opportunity to congratulate citizens of Arunachal Pradesh for the Golden Jubilee of getting a distinct political identity and name of Arunachal Pradesh. I congratulate Hon'ble Speaker, who, as a chairman of the Golden Jubilee Celebrations Committee, led the month-long commemorative events with perfection. I also congratulate all those who were associated with these grand events. The celebration was based on the theme 'Celebrate the Past and Nurture the Future'. It is a matter of honour for us that we were able to acknowledge the contributions of the eminent founding persons of modern Arunachal Pradesh.

- 5. In the gone by year, despite the critical challenges posed by the COVID-19 pandemic, my Government has displayed exemplary prudence in financial management. It goes to the singular credit of our Government that all developmental schemes and all our committed liabilities like salaries, wages, pensions, loan repayment etc. have gone on without any default.
- 6. The focus area of our Hon'ble Chief Minister Shri Pema Khandu ji has been 'Government Process Re-engineering' for administrative efficiency and transparency. The 100 percent implementation of e-Office in civil secretariat has been a major achievement this year. Hon'ble Legislators, you must be proud of the fact that our State is one of the few States in India which has achieved this 100 percent e-office. With your cooperation Hon'ble Legislators, we would now implement e-office in all the Directorates, and all Districts.
- 7. I also compliment Hon'ble Speaker of the legislative assembly for launching the e-Assembly initiative and making our Assembly as one of the pioneers in this field. We have launched e-Cabinet and made our Cabinet meetings also paperless.
- 8. Department of Tax and Excise, commendably, introduced an online portal, called 'e-Abkari'. Recently, it received the Award of Excellence in the 19<sup>th</sup> CSI SIG e-Governance Awards.
- 9. Recently, Hon'ble Chief Minister Shri Pema Khandu ji launched the State-Wide Area Network providing secure digital connectivity to all district headquarters and local administrative centres across the State.

- 10. Taking the reform initiative forward, State has also signed MoU with Indian Institute of Management, Shillong, North-East Space Application Centre, Shillong and National Institute of Smart Governance, Hyderabad for improving capacity of governance in Arunachal Pradesh. Furthermore, State has invested heavily in training of APCS officers. It's a matter of pride for us that for the first time in its history, the prestigious Lal-Bahadur Shastri National Academy of Administration, Mussoorie, accepted a batch of state civil service officers for conducting their induction training.
- 11. Under Ease of Doing business, the State Government has developed a Single Window Portal for providing all clearances, licenses, permits, NOCs, renewals and auto-renewals.
- 12. I take this opportunity to compliment our Hon'ble Chief Minister Shri Pema Khandu ji for taking up the initiative of 'E-Pragati' to review the implementation of schemes and programmes. During last year, he chaired 12 such meetings, one every month, resolving and fast tracking many schemes and projects. This shows commitment at the highest level of State Administration.
- 13. Harnessing the rich potential of Information Technology and Digital Transformation, is the best way for making the government process citizen friendly. Hon'ble Legislators, I appeal to you all to usher in IT for improving our interface with the citizens for eliminating the scope for misuse of discretion, delays and corruption.

- 14. The APSSB has emerged as a major success story through which the state has ensured merit-based recruitment in group-C category. This year our SSB has conducted many examinations, consequently, the State Government has been able to provide employment to 1,162 persons.
- 15. Our Hon'ble Chief Minister Shri Pema Khandu ji's brain-child project, 'Sarkar Aap Ke Dwar' has emerged as a great success story. This year, over 200 Sarkar Aap Ke Dwar camps have ensured that government and government services reach the doorstep of far and remotely located citizens away from the administrative headquarters.
- 16. This year, with many initiatives coming from the administrators from various districts, covering many aspects of public administration such as health delivery, education, agriculture etc. has been the year of innovations. Such innovations need to be recognized, incentivized and implemented throughout the state. I suggest, we form a society for evaluating, recognizing, incentivizing and adapting such innovations. We need to adopt the concept of 'Kai-Zen' in administration and thereby pave way for continuous improvement and innovations. We must welcome even smaller suggestions for the improvement of public welfare.
- 17. The two days state level conference on Sustainable Development Goals (SDGs) held in Namsai in September 2021 provided us a canvass to work on achieving the targets against the 15 Sustainable Development Goals covering entire gamut of State Machinery. The SDG trophy announced by the Hon'ble Chief Minister Shri Pema Khandu ji would bring in a healthy competition within the districts, which would ensure that our ranking in SDG index improves geometrically in near future. We have improved our overall score from 53 in the year 2019-20 to 60 in the year 2020-21.

- 18. There was yet another landmark achievement by our government of universal importance. It is the historic 'Pakke Declaration' in December of 2021. Hon'ble Legislators, our tribal life and culture are intimately connected to the well-being of our surroundings and environment. Mother Nature is the central figure worshipped in all our festivals and revered from Tawang to Longding by all the tribes.
- 19. Government of Arunachal Pradesh has resolutely committed itself to a "Climate Change Resilient and Responsive Arunachal Pradesh" in tune with Hon'ble Prime Minister Shri Narendra Modi ji's 'PANCHAMRUT' commitment given to global community at United Nations Climate Change Conference at Glasgow to usher in 'Green Development'. My Government's Pakke Declaration is, the first of its kind sub-national commitment, to climate responsive action which we intend to take through the five broad 'Panch Dhara' elements and the 75 strategies underpinning them.
- 20. The Arunachal Pradesh Air Gun Surrender Abhiyan got a major boost when it featured in the 84<sup>th</sup> edition of the Mann Ki Baat Programme on Sunday, the 26<sup>th</sup> December 2021 where the effort was appreciated by none other than the Hon'ble Prime Minister of India Shri Narendra Modi ji. So far, 1679 air-guns, 9 licensed guns and 13 power chainsaw machines, 5 handsaws and 13 fishing equipments have been surrendered by the people of Arunachal Pradesh. My government is grateful to the nature loving people of Arunachal Pradesh for taking this initiative.

- 21. While some efforts have been made on improvement in cleanliness of our towns and villages, a lot more needs to be done including the prevention of plastic pollution. Today, I also take this opportunity to request you, our Hon'ble Legislators, to spread the message of 'Reduce-Reuse-Recycle' for sustainable management of our resources.
- 22. Hon'ble Members please take pride in the fact that India, under the decisive leadership of our Hon'ble Prime Minister, Shri Narendra Modi ji, has not only managed to withstand the challenges posed by COVID-19 but has also emerged as fastest growing large economies in the world. The Indian Economy is expected to grow at 8.9% in this financial year. All the economic indicators including revenue collection, capital investment etc. indicate a robust V shape recovery of Indian economy.
- 23. The Hon'ble Prime Minister of India Shri Narendra Modi ji, gave us the mantra of 'Atma Nirbhar' during the COVID-19 pandemic. This year we took a series of initiatives to harness our potential to become Atma Nirbhar.
- 24. The 'Atma Nirbhar Krishi and Bagwani Yojana' announced during the last Budget Speech by our Hon'ble Deputy Chief Minister has been a great success. It, not only provided much needed investment boost in the Agriculture but facilitated flow of credit to the agriculture sector. Providing 'front-end' subsidy to the farmers instead of normal practice of granting 'back-end subsidy' has been a bold step by our government placing tremendous faith on our hardworking farmers. I am happy to inform that till date more than 5000 farmers have been sanctioned subsidy and loans, under this scheme and the response, we received from the farmers was overwhelming. It is such a pleasure to see women Self Help Groups getting their own tractors under this scheme. Hon'ble Members, I request your personal indulgence in making this scheme successful by popularizing and monitoring the same.

- Developing entrepreneurship amongst youths in Arunachal 25. Pradesh has been the priority of my Government. Deen Dayal Upadhyaya Swavalmban Yojana, the flagship scheme of the Government on self-employment, has been effectively instrumental in job creation and creation of valuable assets across different sectors in various districts. This scheme has provided assistance to 401 entrepreneurs converting them from job seekers to job providers. This is the first scheme in which credit is being provided 'front-end'. Looking at the success of this scheme, during the last budget speech, I had said that the allocation will be doubled from Rs.15 Cr to Rs.30 Cr. I am happy to mention here that we have surpassed this target and provided Rs.40 Cr under this scheme. I am happy to mention here that the scheme has emerged as a success story and could be a role model for other Indian states. To promote local production, we have also launched the scheme for 'Vocal for Local'.
- 26. We also launched the Arunachal Pradesh Innovation and Investment Park to support the entrepreneurial youth. We have partnered with IIM Kolkata to provide necessary guidance, handholding and incubating, the ideas of young entrepreneurs. Last year, in the first batch we incubated 31 start-ups in this Park.
- 27. My Government under the guidance of Hon'ble Chief Minister, Shri Pema Khandu ji, initiated a campaign, directing the Department of Textile & Handicrafts to finalize its modalities for procurement for all Government departments, office requirements through local NGOs. With the release of a 'corpus fund' of Rs.1 Cr, massive benefits have accrued to the local entrepreneurs, artisans and weavers. Under this scheme, department has received orders of about Rs.1.2 crores for products made by local weavers and artisans. This has boosted the earnings of the local weavers and artisans.

- 28. Tourism would remain our main strength as it would generate income for the people of Arunachal Pradesh. However, we need to focus on responsible tourism so that we do not damage our environment. Community based eco-tourism is the best model for our State.
- 29. The Department of Tourism in the past few years has been able to create brand Arunachal Tourism for itself and has emerged as one of the best emerging destination in the country. We received the 'Best Emerging Destination Award' in 2019 and 2021 from leading magazines like the 'Lonely Planet and Travel & Leisure'.
- 30. Through various initiatives such as Trans Arunachal Drive, Signature Bike Rally, Social Media Campaign, Digital advertisement, Webinars and virtual events of the Embassies of India aboard and Ministry of Tourism, Govt. of India, 'Paryatan Parv', 'Ek Bharat Shrestha Bharat', 'Development of Parashuram Kund' etc., we have created unique position for ourselves in Adventure, Culture, Spiritual and Leisure tourism.
- 31. Hydropower is our key strength. Due to various reasons, harnessing of this rich potential has remained sub-optimal. However, we have re-calibrated our efforts and are now consciously working with Central Public Sector Units (CPSUs) to develop this sector. Many such slow moving projects are now offered to the CPSUs to develop.
- 32. I must congratulate my Government on completion of the work on 600 MW Kameng project. The work on Subansiri Lower project is going on at full speed and the two units with 500 MW capacity are expected to be commissioned this year.

- 33. My Government has taken up Golden Jubilee Border Village Illumination Programme, under which 'stand-alone' off grid microhydels shall be commissioned in the remote areas close to international borders. This shall ensure meeting up of the power demand in remote corners of the state for both civilians and the security forces. In its first phase, 17 projects with an estimated cost of Rs.50 Cr have been already approved, benefitting 128 border villages.
- 34. In the same stride, State Government shall initiate carbon credit trading from this year. Out of the total hydropower plants in the state, 98 micro, mini and small hydropower plants, with a combined installed capacity of 50 MW, have been considered for carbon credits registration.
- 35. The Comprehensive Scheme for Strengthening of Transmission & Distribution System in Arunachal Pradesh shall provide reliable Grid Connected power supply across the state. This is being implemented at full speed in the state.
- 36. In addition, Power Grid Corporation of India Limited (PGCIL) has started construction of a 132 KV Double Circuit Transmission line from Chapakhowa in Assam to Roing in our state. Another Double Circuit 220 kV Transmission Line from Kathalguri to Namsai is being taken up.

- 37. For the past several decades, our state has faced limitations with respect to connectivity, both physical and digital, which has not only caused hardships for our people, but also impacted growth of job opportunities, business and overall economy of the State. With the support of the Union Government, under the leadership of Hon'ble Prime Minister, Shri Narendra Modi ji, all this has changed. The huge thrust on connectivity in the North East Region, especially Arunachal Pradesh, has led to large scale improvements in road connectivity on the ground, both under National Highways and Border Roads.
- 38. During last 6-7 years, we have seen construction of many roads and bridges ushering in a revolution in surface communication network. In spite of the COVID-19 pandemic, we have increased our road construction capacity to almost 2,000 lane kilometers per year, which is unprecedented. While the Border Roads Organization National Infrastructure and Highways and Development Corporation Limited provided desired connectivity to international borders, our own agencies i.e. PWD and RWD continued to improve their performance by connecting many remote villages and habitations with all-weather roads.
- 39. Under Pradhan Mantri Gram Sadak Yojana (PMGSY) we have completed construction of 11,498 Km of road and 96 Long Span Bridges providing all weather road to 1,273 habitations till date.

- 40. The execution of Itanagar—Banderdewa 4 lane highway package, near completion of Miao-Vijoynagar road and such other projects indicate our improved road making capacity. However, I would appeal to this august house to deliberate on the need for further increasing our technical capabilities and execution skills by putting emphasis on training and capacity building of our engineers.
- 41. We are also focusing on expanding our railway network in coordination with the Ministry of Railways. The State Government, on priority, has been pursuing for an early commencement of work on Pasighat-Tezu-Rupai starting with Parshuram Kund to Rupai section, Lekhapani-Kharsang and Margherita-Deomali routes. Work on survey of Misamari to North Lakhimpur-Bame-Silapathar is Tawang and under progress.
- 42. I am happy to inform that with the accelerated pace of work on the tunnels at Nechiphu and Sela pass, these projects are slated to be completed before August 2022. The tunnels shall provide all weather road connectivity in the Western Sector for both the civil movement and the Indian Armed Forces.
- 43. The State Government is also committed to complete the two vital long pending road projects i.e., Tali road in Kra Daadi district and Miao-Vijoynagar road in Changlang district within 2022.

- 44. Connecting SDO and ADC Headquarters located in remote areas are important for bringing the developmental programs of the Government to the doorstep of the people. It will help bring effective development of education, health and other facilities. In this regard, the ongoing Chief Minister Comprehensive State Road Plan 2019-2024 will bring improvement not only in Capital Complex, inter-state and inter-district roads, but will also improve connectivity by all-weather roads to several SDO/ADC headquarters as well.
- 45. Survey & Investigation for preparation of Detailed Project Reports (DPRs) on the proposed Frontier Highway has started. Ministry of Road Transport and Highways (MoRTH) has awarded these works in 9 packages.
- 46. In an effort to connect our towns and cities to the rest of the country and improve all weather accessibility, my Government has taken several initiatives to commission new airports and heliports and revive old ones. Airports at Pasighat and Tezu have been fully operationalized.
- 47. Hon'ble Legislators, I am happy to inform about the progress of construction works on Hollongi Greenfield Airport which is likely to be commissioned by August 2022.
- 48. Under the Regional Connectivity Scheme, State Government has taken up the task to make heliport facilities at Ziro, Daporijo, Tuting, Walong, Itanagar and Yingkiong to enable faster and reliable access to these remote locations.

- 49. In a bid to support the operations and patrolling of our border guarding forces, State Government has laid emphasis on repair of Foot Suspension Bridges which are crucial for Long Range Patrols of the Security Forces.
- 50. Several steps have been taken to bridge the Digital Gap of our strategically located State to provide robust digital connectivity. Under Bharat Net, 716 VSATs have been installed in unconnected areas of Arunachal Pradesh and in various unconnected villages, Primary Health Centers, Schools, Police Stations. The Government of India has also approved providing 4G connectivity to 1,683 villages through 980 mobile towers.
- 51. The State has planned to achieve the target of providing household connections to all the habitations under 'Jal Jeevan Mission' by 2023, a year ahead of the national target. In its pursuit, in the last financial year, 65,121 households were covered. The present coverage is 52% and by the end of March 2022, we shall take this to 70%. The State is also supplementing its effort through 'Arunachal Jal Sankalp' in providing drinking water to our habitations in addition to ones taken up under JJM.
- 52. We have also commissioned state of art integrated water and tourism projects in Jia in Lower Dibang Valley and Chongkham in Namsai district.
- 53. In a 'significant step', in the history of grassroot democracy in the State, our Government has devolved powers to the Panchayati Raj Institutes in 29 subjects. The devolution of power is based on the Sustainable, Participatory, Inclusive, Comprehensive and Empowerment SPICE formula evolved after several brainstorming sessions by the State Government.

- 54. The Government of Arunachal Pradesh dedicated 2021 as the 'Year of Education in Arunachal Pradesh to transform the education sector by launching "Mission Shiksha" with an all-encompassing strategy to improve the standard of education in the next two years.
- 55. State Government is also taking up digitization of the education sector. State Government recently launched the new integrated web portal which is equipped with innovative modules; 'Know Your Teacher and Register your Issue and Grievances'. The first e-learning studio is being developed at the State Education Directorate Complex, Itanagar which will provide Education to GSS and GHSS through Virtual Mode. A State Level Task Force for implementation of National Education Policy has been notified and webinars are being held to disseminate the policy to all the stakeholders.
- 56. To plug the leakages in the system and enhance the optimum utilization of the resources, the Department of Elementary Education has formally closed down about 400 Zero Enrolment Schools.
- 57. Furthermore, to promote learning in the mother tongue, the Department of Education has come up with books in Nyishi, Wancho, Galo, Tagin, Kaman, Taraon, Idu & Tangsa languages, and more tribal languages will be covered, in near future.
- 58. Our Government has developed infrastructure in the schools and colleges ranging from classrooms, laboratories, libraries, boys' and girls' hostels to academic blocks, etc. Dear Legislators, you would be happy to know that our State has now been certified as 'All India Survey on Higher Education (AISHE) 2020' compliant.

- 59. We have also collaborated with organizations such as Azim Premji Foundation, Rotary India Literary Mission, and Quality Council of India for assisting us in improving the various facets of Education.
- 60. The state has two functional Ekalavya Model Residential Schools (EMRS), while three more would be functional very soon. Two more EMRS are under construction while four more are upcoming making the total EMRS in Arunachal Pradesh to eleven, funded by The Ministry of Tribal Affairs, through the SJETA Department. In addition, the work on 8 model residential schools under Pradhan Mantri Jan Vikas Karyakram is in progress. These schools would usher in an era of quality in residential schools in our state.
- 61. Under Accessible India Campaign, the Government is creating at State Headquarters an accessible physical environment for everyone in six buildings i.e. Arunachal Pradesh Civil Secretariat, Arunachal Pradesh Legislative Assembly, Indira Gandhi Park, Arunachal Pradesh Science Center, Directorate of Tourism, and Directorate of Science & Technology, Itanagar.
- 62. Under Chief Minister's Social Security Scheme, the State Government has assisted Old Aged, Widows, and Divyang Jans in the State by providing pensions to the tune of 85 cr. during FY 2021-22.
- 63. Arunachal Pradesh Chief Minister's 'BAL SEVA SCHEME' has been notified for the welfare of the children orphaned in the COVID-19 Pandemic. An independent and separate Commission, 'the Arunachal Pradesh State Commission', for Protection of Child Rights, has been constituted.

- 64. Under Integrated Child Development Scheme (ICDS) 98 Projects are operational in the State with 6,225 Anganwadi Centres covering 1.62 lakh children in the age group of 0-6 years and around 20 thousand Pregnant Women and Lactating Mothers ensuring 100% coverage of services through ICDS Projects and Anganwadi Centres.
- 65. In the wake of the COVID-19 pandemic, State Government has taken series of initiatives for strengthening the Health Infrastructure in our State. In order, to bridge the Infrastructure Gaps in the Secondary Health Sector, the State Government has taken up upgradation of infrastructure in 18 district hospital buildings under various schemes by allocating Rs.450 Crores. This huge boost to the infrastructural requirements of the Health Sector will go a long way in addressing the pressing concerns relating to health in our districts.
- 66. The Government of Arunachal Pradesh announced 'future ready' initiative in its efforts to strengthen health systems healthcare delivery called, the 'Medicine Sky' program. This will be the first initiative of its kind in Asia where drones will be used in health care supply chains to deliver vaccines and medicines to distant places. We have signed a collaboration agreement with the World Economic Forum reflecting the vision of our Government to leverage and use the emerging technology in areas such as healthcare, agriculture, disaster response and forestry.

- 67. In the wake of the Second wave of COVID-19, recognizing the huge oxygen requirement, my Government has scaled up the number of oxygen supported beds to more than 1000. All district hospitals now have medical oxygen pipeline connected beds and they along with CHCs and PHCs have been provided with oxygen concentrator and oxygen cylinders. 46 Pressure Swing Adsorption Oxygen generation plants are installed across the State. Despite various constraints including monsoon and terrain, those were installed in every district in span of about 150 days.
- 68. We, as a society need to work collectively to get rid of drug menace so that our youngsters don't fall into this vicious trap. I would appeal to Hon'ble Legislators to work in a mission mode on this. In this effort, for channelizing youthful energy we need to invest significantly in creating sports infrastructure throughout the state.
- 69. State Government has recently notified 'Arunachal Pradesh Policy on Psychoactive Substance 2021'. It covers the complete spectrum including controlling the supply side, reducing the demand generation, with full focus on treatment and rehabilitation. This comprehensive policy on controlling substance abuse shall go a long way in securing the future of our youth.

- 70. Arunachal Pradesh Police has become the first Police Force to have achieved complete successful migration of the CCTNS infrastructure into 'Meghraj Cloud based' Data Centre. This shall reduce costs and enable easier access. Despite Connectivity issues in the state, we have managed to ensure that most of our police stations are connected to the system. Data Digitization and Migration of around 43 thousand case records has already been accomplished. My dear Legislators, you would agree with me that, we are on the right track to achieve efficient management of our police case load and provide better services to our citizens via the newly launched 'Citizen Service Portal'.
- 71. My Government has taken lead in 'Swamitva' scheme, and under this initiative, Arunachal Pradesh Government has become the first Government in North East to commence the drone survey.
- 72. The Public Distribution System in Arunachal Pradesh has been reformed. Last two years, in spite of frequent disturbance of supply chain, we ensured that the ration reaches periodically to all the beneficiaries. Dear Legislators, I am sure you would be proud of the fact that with support from FCI, our State Government has always maintained more than four months food grain stock in our go-downs.
- 73. Development of Border Areas has been our priority. I thank Ministry of Home Affairs, Government of India for launching Vibrant Village Programme for integrated development of the border villages. The people of Arunachal Pradesh are proud and patriotic citizens. They always support the Indian Armed forces in border areas. Dear Legislators, we have an excellent civil-military relation in our State.

- 74. Hon'ble members. while the state has witnessed an unprecedented pace of development in recent times, we need to sustain the same by developing a favorable eco-system. Many of our development projects are getting into time and cost overruns because of delays in land acquisition. We need to provide fair compensation to our farmers for acquiring their land. However, the process gets mired in disputes due to various reasons. I appeal to you Hon'ble Legislators to create a favorable climate so that land is expeditiously acquired for development projects.
- 75. Hon'ble Members, while we have firmly positioned ourselves on the growth trajectory, we should also ensure that we preserve our rich culture and traditions. We must strive to enrich our languages, document our folklore and folksongs, taking pride in the indigenous faith. This year we have taken up project of documentation of the rich culture of five tribes through the Department of Indigenous Affairs and we would continue the same in future.
- 76. During my republic day address, I spoke about getting rid of Bandh Culture. Hon'ble Members, I request you to give leadership in your areas to get rid of this menace which otherwise would throttle our development.

- 77. Other important issues which I want to mention here is the gender equality, women empowerment and female child education. We need to preserve 'equality' as an integral part of Arunachal's culture and ensure that the girl child gets more than deserved care in all fields including health, education and social welfare benefits.
- 78. My Government is committed to the purpose of public service delivery and ensuring responsive and effective governance. I am sanguine that all of you would put in your best efforts in making Arunachal a shining Star in the East. Let's work together in achieving the target set by our Hon'ble Prime Minister Shri Narendra Modi ji so that no citizen should be left behind. Let's work together for the all-round and inclusive development of the state.
- 79. Hon'ble Members, let this budget session be guided by six pillars:
  - (i) INVESTING IN HEALTH SECTOR,
  - (ii) INVESTMENT IN HUMAN CAPITAL,
  - (iii) ATMA NIRBHAR ARUNACHAL PRADESH
  - (iv) **SYNERGY AND CONVERGENCE**
  - (v) GOVERNANCE REFORMS AND PRUDENT FINANCIAL MANAGEMENT and
  - (vi) ENVIRONMENT PROTECTION AND CLIMATE RESILIENT INFRASTRUCTURE.

- 80. To conclude, I would like to urge you the Hon'ble members to have pan Arunachal view and vision, continue to lead by example and ensure equitable, non-discriminatory, sustainable and consistent development across the state. I am confident that with your support and with the leadership of Hon'ble Chief Minister Shri Pema Khandu ji, we will be able to realise the vision of our Hon'ble Prime Minister Shri Narendra Modi ji and make Arunachal Pradesh an economic growth engine of North East India and gateway to the South East Asia.
  - 81. I am sanguine you would use every minute of this Budget Session in the best interest of our people, our Arunachalis.

Jai Arunachal!!

Jai Hind!!